

## MS Young, Coleman A. Papers

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**MS Young, Coleman A. Papers**  
**Finding Aid**  
**Bulk 1974-1992**

**Repository:** Detroit Public Library. Burton Historical Collection.

**Title:** Coleman A. Young Mayoral Papers.

**Dates:** 1972-1992

**Quantity:** 495 linear feet

**Physical Description:** 328 boxes; 1 LMS

**Collection Number:** 5016

**Scope and Content:** Correspondence and government papers from Coleman A. Young's four terms as mayor of Detroit. The collection starts with the 1973 election campaign then documents twenty years of government activities as chronicled in memos, reports and letters. The papers are from mayoral staff, directors of city departments, quasi-governmental agencies, businesses, charitable and social welfare groups, citizens and Michigan and the U.S. government.

**Arrangement:** The collection is arranged chronologically, then alphabetically by department or creator. It begins with the 1973 election campaign and ends in 1992, the year before Young left office.

Folders titled "Letterhead" contain official stationery not from government entities. This includes businesses, lawyers, charities, associations, organizations and lobbyists. The folders titled "General Correspondence" hold letters from other governments, and some Detroit government responses to citizens letters. The folders named "Citizen Letters" contain letters from the public.

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**Research Tools:**

Coleman A. Young Chronology

Department Names Changes established in July 1974 City Charter

Detroit City Government Staff

Acronyms and Abbreviations

## Coleman A. Young, 1918–1997

Coleman Young served an unprecedented five terms as mayor of the city of Detroit. Not one to shy from unpleasant tasks, Young presided over an urban area beset with problems such as rampant crime, high unemployment, and a dwindling population. He was an outspoken and opinionated man whose strongly-worded views earned him both passionate supporters and staunch enemies, both in Detroit and nationwide. Few would argue with a *Detroit Free Press* editorial in which Young was characterized as “a successful mayor and a consummate politician who has put what’s good for Detroit—or, more exactly, what Coleman Young thinks is good for Detroit—above all else.”

Much has been written about Detroit’s economic troubles, “white flight” to the suburbs, and its general air of desperation. However, Young refused to view his city in an unfavorable light. Under his twenty years in office, Detroit managed to rebuild part of its downtown waterfront, renovate several of its neighborhoods, and construct two new automobile manufacturing plants. As Frank Washington remarked in *Newsweek*, “any other incumbent mayor could ride comfortably into re-election on [Young’s] record.”

Young was certainly a man who lived a life of struggle. He was born in Tuscaloosa, Alabama and spent most of his early years in Huntsville, where his family was sometimes terrorized by the Ku Klux Klan. In 1923, Young’s father moved the family north to Detroit in search of better economic opportunities. Young’s family settled in the Black Bottom section of Detroit in the late 1920s, and his father opened a small dry cleaning business. In an interview with the *Cleveland Plain Dealer*, Young remembered that his old neighborhood “was a cohesive community, a mixture of working- [and] middle-class people. In many ways it was more secure and comfortable than today’s communities.”

Young was an intelligent student who received excellent grades in high school. Upon graduating from Eastern High School in 1935, he planned to attend the University of Michigan. However, due to his race, he was denied financial aid. Unable to attend college, he was forced to find employment in the automobile industry to help support his four brothers and sisters. In the late 1930s, he enrolled in an apprentice electrician program at the Ford Motor Company. He finished first in the program, but was passed over for the only available electrician job in favor of a white candidate.

In the early 1940s, Young took a job on the Ford Assembly line and became an underground union organizer and civil rights activist. Within his first few months on the job he became the target of racial slurs by “company goons,” which led to a fistfight that cost Young his job. He continued his union activities while obtaining a job with the post office. Young soon became well-known within Detroit for his attempts to secure equal employment opportunities and fair treatment for African Americans in the automobile industry. He was drafted into the Army in 1942 and served with the Tuskegee Airmen, an elite African American flying unit, during World War II. He soon rose to the rank of second lieutenant and flew missions as a bombardier-navigator. Near the end of World War II, he was one of several African American officers who were arrested and jailed for demanding service at a segregated officers’ club. The incident generated a great deal of publicity, and the Army eventually integrated the club.

Young returned to Detroit after the war and drifted from job to job for nearly a decade. He married Marion McClellan in 1947, but divorced in 1954. In 1948 he campaigned for the Progressive Party, which led to his dismissal from the Congress of Industrial Workers. During the 1950s, Young’s principal interest involved union organizing. He became a co-founder of the National Negro Labor Council, an organization devoted to civil rights in the workplace. Young’s projects on behalf of African American workers brought him to the attention of the House Un-American Activities Committee, who investigated him as a possible Communist. Called to testify before the committee in 1952, Young refused to answer questions about the Negro Labor Council, and he disbanded the organization rather than turn its membership list over to the United States Attorney General. The adverse publicity made it quite difficult for Young to find and keep a job in Detroit, but it did not destroy his spirit or dampen his enthusiasm for the cause of civil rights.

## MS Young, Coleman A. Papers - Biography

Toward the end of the 1950s, Young began to have some success as an insurance salesman, and he became active in the Democratic party. In 1960, he was elected as a delegate to the Michigan Constitutional Convention. Young gradually gained popularity in Detroit and, in 1964, he won a seat in the state senate. He quickly proved to be a strong legislator in Lansing, fighting for open housing legislation and for busing to integrate public schools. His liberal views and pro-labor stance won him many supporters in the Democratic party, and he received a wide base of support in Detroit from the black clergy and the unions. In 1968, Young was elected as the first African American member of the Democratic National Committee.

Young declared his candidacy for mayor of Detroit in 1973 and mounted a vigorous campaign. He finished second in a nonpartisan primary election and faced stiff competition from John F. Nichols, a white police commissioner. While Nichols ran on a standard "law-and-order" platform, Young maintained that African Americans were being treated with undue brutality by the city's police department. He promised that his administration would maintain order without repressive tactics and promote better racial relations between city and suburbs. Young won by a mere 17,000 votes in an election decided along racial lines. Young captured nearly 92 percent of the African American vote, while Nichols received more than 91 percent of the white vote.

"We are going to turn this city around," Young promised in his inaugural address. The new mayor called for a coalition of business and labor leaders both to attract new businesses and preserve those remaining in Detroit. He also began reforming the police department, adding more African American officers and promoting those already in the ranks. He required all Detroit police officers and other civil servants to live within the city limits, and he opened neighborhood "mini-stations" in high crime areas.

In 1976, Young was a strong supporter of Jimmy Carter's presidential campaign. With Carter's election victory, Detroit received millions of dollars in federal funds. Young also remained active in the Democratic party. He was selected as the vice chairman of the Democratic National Committee in 1977 and served until 1981. In 1980, he led the National Democratic Conference of Mayors and became chairman of the Democratic Convention Platform Committee.

During his tenure in office, Young sought to build alliances with business leaders in an attempt to rebuild Detroit and attract new jobs. Many of his efforts were focused on reviving Detroit's crumbling downtown. In 1977, the Renaissance Center office tower-hotel complex opened on the riverfront. In order to prevent the Detroit Red Wings hockey club from leaving the city, Young secured city bonds to build the downtown Joe Louis Arena, which opened in 1980. Other projects downtown soon followed including the Millender Center apartment-hotel and retail complex, which opened in 1985, and the People Mover, a controversial downtown monorail system that opened to the public in 1987. Young also spearheaded development in other parts of Detroit. Among projects approved by Young were the General Motors Poletown plant, the Chrysler Jefferson plant, and the Detroit trash incinerator.

Young and his administration were often the subject of controversy. In 1989, a former city employee charged that Young fathered her son. Although Young initially denied the charges, a blood test confirmed that Young was the father. He later agreed to pay child support and set up a trust fund for his son. In 1991, Young was forced to hire a new police chief after Chief William Hart was indicted by a federal grand jury for stealing over \$2 million from a police department fund. Following the beating death of motorist Malice Green by two white police officers in 1992, Young dramatically increased tensions by calling the death "murder" on national television. He later apologized for the remarks.

During his twenty years as mayor of Detroit, Young easily won each election by a landslide. In 1993, he announced that he would not seek a sixth term as mayor. Advancing age and years of battling emphysema had taken their toll. During the 1993 mayoral campaign, Young endorsed attorney Sharon McPhail over her challenger, judge Dennis Archer. Archer won the election and was sworn in as mayor of Detroit in January of 1994.

### **MS Young, Coleman A. Papers - Biography**

Following his departure from political office, Young served as an adjunct professor at Wayne State University and wrote his autobiography *Hard Stuff: The Autobiography of Coleman Young* in 1994. He also joined a group of investors who were seeking to build a casino in Detroit. In July of 1997, Young was hospitalized for pneumonia. He battled emphysema and heart ailments for several months, but eventually lapsed into a coma. On November 30, 1997, Young died of respiratory failure.

A controversial, tenacious, and colorful figure, Coleman Young was a man who inspired both deep devotion and bitter hatred. For many African Americans, Young was the embodiment of a strong leader who was willing to take on the white establishment and serve as a voice for the powerless. As Young's successor, Mayor Dennis Archer, remarked in *The Los Angeles Times*, "The people of this city have lost a great leader. His bold and forthright advocacy for the people of Detroit, and especially for those who knew the deep pain of discrimination and the stabbing injustice of the denial of opportunity, will always mark Coleman Alexander Young as one of the greatest mayors of urban America."

*Source: Contemporary Black Biography*

## Coleman A. Young Chronology

1918	Born in Tuscaloosa, Alabama to William and Ida Young.
1923	Family moves to Detroit.
1935	Graduated from Eastern High School.
1942-45	In the military; first African-American bombardier.
1947	Married Marion McClellan; divorced 1954.
1947	Elected executive vice-president of the Wayne County CIO Council.
1948	Banished from CIO by Walter Reuther for supporting Progressive Party presidential candidate Henry Wallace.
Late 1940s, early '50s	Helped create the National Negro Labor Council; elected executive secretary.
1952	Defied House Un-American Activities Committee questions about membership in left-wing organizations.
1955	Married Nadine Baxter, divorced 1960.
1961	Elected delegate to Michigan Constitutional Convention.
1964	Elected to State Senate.
1968	Elected to the Democratic Party's national committee as first African-American member.
1973	Elected as mayor of Detroit.
1974 Jan.	Inauguration.
1974 Feb.	Abolished STRESS (Stop The Robberies, Enjoy Safe Streets).
1974	Announced plans for police mini-stations and affirmative action.
1975	Philip A. Hart Plaza opened; completed in 1979.
1975 July	Defused potential riot after a white bar owner shot and killed a black youth by walking Livernois Ave. for two nights.
1976 July	Appeared on TV to discuss police layoffs amid alleged police drug-running and series of sensational crimes.
1976 Sept.	Fired police Chief Philip Tannian for cooperating in federal investigation about police drug raid; appointed William Hart chief.
1977 Jan.	Became vice-chairman of Democratic National Committee.
1977 March	Opening ceremonies at the Renaissance Center for the Detroit Plaza Hotel ; the tallest building in Michigan. Renaissance Center on the Detroit River.
1977 Feb.	Convinced City Council to approve building of Joe Louis Arena.
1977 Nov.	Re-elected mayor.
1978	Horace E. Dodge and Son Memorial Fountain -- a.k.a. Noguchi Fountain or Dodge Fountain -- opens. Designed by Isamu Noguchi.

## MS Young, Coleman A. Papers - Chronology

1980 July	Settled worker strike on just before Republican National Convention in Detroit.
1981 March	Announced plan to reduce a \$135 million budget deficit by freezing union wages and increasing city income tax.
1981 May	Broke ground for General Motors Poletown factory.
1981 Nov.	Re-elected for third term.
1983 Aug.	Ordered managers of city-funded construction to hire Detroiters.
1983 Nov.	Broke ground for People Mover.
1984 Aug.	Criticized bribery and fraud conviction of Charles Beckham, Water Dept. director and Darralyn Bowers, a close friend.
1984 Sept.	Admitted that city employees goofed by allowing 284 tons of federal surplus food to spoil.
1984 Nov.	Hosted anticrime meeting amid a wave of teenage shootings.
1985 July	Won approval for Cobo Hall expansion.
1985 Oct.	Mobilized thousands of city employers volunteers to reduce Devil's Night arson.
1985 Nov.	Re-elected mayor.
1986 Jan.	Bishop Desmond Tutu visits Detroit.
1986 May	Dedicated incinerator (Greater Detroit Resource Recovery Authority).
1986 June	Announced plans to expand Detroit City Airport.
1986 Sept.	Refused to obey court order to make Chrysler-Jefferson land acquisition records public.
1987 April	Agreed to alter proposed City Airport runway extension into cemetery.
1987 July	Southwest Airlines maiden flight from City Airport.
1987 Sept. 18-19	Pope John-Paul II visited Detroit
1987 Sept.	Refused to release records on how city lost \$40 million in Chrysler-Jefferson land purchase.
1987 Sept.	Set record for awarding contracts to minority firms.
1989 Jan.	Denied paternity of Joel Loving; Annivory Calvert filed paternity lawsuit.
1989 May	Blood test confirms he's a dad; paid child support and set up education trust fund.
1989 Nov.	Won fifth term.
1989 Dec.	Blasted reporters for "crucifixion" of Police Chief Hart, under investigation with former civilian deputy chief Kenneth Weiner for looting undercover operations fund.
1990 Jan.	Avoided questions about private consulting firm he ran with Weiner.
1990 March	Denied he dealt with Krugerrands in investment scheme with Weiner.
1990, June 28-29	Nelson Mandela visits Detroit.
1990 Oct.	Found residents missing from census to get population up to about 1 million.

## MS Young, Coleman A. Papers - Chronology

1990 Nov	Lost temper during interview on Primetime Live TV show.
1991 Jan	Kenneth Weiner , former deputy police chief and business partner of Mayor Coleman A. Young, was convicted in a pyramid scheme that duped investors in precious metals, including South African Krugerrands, of millions of dollars.
1991 Feb.	Chief Hart charged by grand jury; Stanley Know appointed police chief.
1991 April	Voters reject mayor's proposal to rezone Ford Auditorium for Comerica office tower.
1991 June	FBI sting caught Detroit police for protecting drug shipments.
1992 June	Imposed 10% pay cut on all non-union city employees to reduce deficit.
1992 Aug.	Judge ruled Young obstructed probe of police corruption.
1993 Jan.	Skipped President Clinton inauguration.
1993 March	Court ruled affirmative action plan no longer needed for police department.
1993 April	1993-94 budget cut.
1993 May	Southwest Airlines said ending City Airport operations.
1993 June	Announced he would not seek re-election.
1997 July	Entered hospital with pneumonia.
1997 Aug.	Won preliminary approval from Mayor Archer for Paradise Valley casino proposal.
1997 Nov.	Cardiac arrest but rebounds.
1997 Nov. 29	Dies from respiratory failure.

### Other Detroit projects begun during the Young Administration

Casinos - bidders selected.

Tiger Stadium - new ballpark to be completed 2000.

Chrysler-Jefferson expansion - engine plant construction announced in 1995.

Detroit Opera House - renovation unveiled 1996.

Veterans Affairs Hospital - opened 1996.

Harmonie Park - Efforts to revive starting to work.

IRS building - computer center completed 1995.

New Museum of African American History - opened 1997.

Virginia Park - 45 single family homes completed 1996.

Music Hall - renovated and reopened, 1995.

*Sources: Detroit Free Press; research*

**MS Young, Coleman A. Papers – Department name changes**

**Detroit City Department Name Changes, July 1, 1974**

<b>Previous name</b>	<b>Change</b>
Arts Commission	Arts Dept. <i>Commission remains as separate group</i>
Aviation Commission	Airport Dept. <i>Commission remains as separate group</i>
Budget Division of Controller's Office	Budget Dept.
City Engineering Division of DPW	City Engineering Dept.
City Plan Commission	abolished Planning Dept. created
Civic Center Commission	Civic Center Dept. <i>Commission remains as separate group</i>
Civil Service Commission	Personnel Dept. <i>Commission remains as separate group</i>
Commission on Community Relations	Human Rights Dept. <i>Commission remains as separate group</i>
Community Development Commission	Community and Economic Development
Controller's Office	Finance Dept.
Corporation Council	Law Dept.
Dept. of Public Works (DPW)	Environmental Protection Maintenance Dept. <i>(Name changed back in ?)</i>
D.S.R. and Streets and Traffic (D.S.R.)	Dept. of Transportation (D.D.O.T.)
Historical Commission	Historical Dept. <i>Commission remains as separate group</i>
Housing Commission	Housing Dept. <i>Commission remains as separate group</i>
Mayor's Committee on Human Resources Development	Human Resources Development Dept.
Metro Water Board	Water and Sewerage Dept. <i>Commission remains as separate group</i>
Municipal Parking Authority	Municipal Parking Dept.
new	Consumer Affairs
Parks and Recreation Dept.	Recreation Dept.
Public Lighting Commission	Public Lighting Dept. <i>Commission remains as separate group</i>
Report and Information Committee	Public Information Dept.
Senior Citizens Commission	Senior Citizens Dept. <i>Commission remains as separate group</i>
Youth Board	Youth Dept.
Zoological Park Commission	Zoological Park Dept. <i>Commission remains as separate group</i>

## Detroit City Department Directors

### SORTED BY YEAR

Year	Dept.	Last Name	First Name	Title
1974	Auditor General	McCormick	Victor	auditor general
1974	Aviation Commission	Lax	William	director
1974	Budget Bureau	Stecher	Walter	director
1974	Buildings & Safety Engineering	Lederer	Creighton	director
1974	City Clerk	Bradley	James	city clerk
1974	Civic Center Commission	Finnin	William	director
1974	Common Council	Browne	Ernest	council member
1974	Common Council	Cleveland	Clyde	council member
1974	Common Council	Eberhard	David	council member
1974	Common Council	Henderson	Erma	council member
1974	Common Council	Hood	Nicholas	president pro-tem
1974	Common Council	Kelley	Jack	council member
1974	Common Council	Levin	Carl	president
1974	Common Council	Mahaffey	Maryann	council member
1974	Common Council	Rogell	William	council member
1974	Community Development Commission	Hewitt	Ronald	exec. dep. director
1974	Community Development Commission	Kanters	John	director
1974	Community Relations Commission	Lewis	Denise	secretary-director
1974	Controller	Green	Dennis O.,	controller
1974	Corporation Counsel	Reese	Robert	corp. counsel
1974	Correction	Amberger	John	director
1974	Data Processing	Herbert	William	director
1974	Detroit Street Railways	NA	NA	gen. manager
1974	Detroit Streets & Traffic	Hicks	Robert	gen. manager
1974	DIA / Arts Commission	Cummings	Frederick	director
1974	Fire Commission	Morowske	Mahlon	director
1974	Health	Clexton	William	director
1974	Historical Commission	Weeks	Solan	director
1974	Hospitals	Roberts	Elliott	commissioner
1974	Housing Commission	Smothers	H. Michael	director, secretary
1974	Labor Relations Bureau	Jason	Peter	director
1974	Manpower	Rosenfeld	Ralph	director
1974	Mayor's Office	Beckham	William	dep. mayor
1974	Mayor's Office	Campbell	Carol	exec. assistant
1974	Mayor's Office	Cilluffo	William	exec. assistant
1974	Mayor's Office	Dade, Jr.	Malcolm	exec. assistant
1974	Mayor's Office	Dozier	Daniel	exec. assistant
1974	Mayor's Office	Holman	Forest	exec. assistant
1974	Mayor's Office	Popa	Robert	press secretary
1974	Mayor's Office	Rowe	Nansi	exec. assistant

MS Young, Coleman A. Papers – Department directors

1974	Mayor's Office	Young	Coleman A.	mayor
1974	Model Neighborhood Agency	Brown	Georgia	director
1974	Municipal Parking	Gorak	Phillip	director
1974	Neighborhood Services Centers	Nevels	Larry	director
1974	Parks & Recreation	May	John	gen. superintendent
1974	Police	Tannian	Philip	commissioner
1974	Public Lighting	Bradford	Claude	gen. superintendent
1974	Public Works	Watts	James	commissioner
1974	Report & Information Committee	Killeen	Thomas	director
1974	Senior Citizens Commission	Hossack	Margaret	exec. secretary
1974	Water Commission	Cedroni	Ernest	gen. manager
1974	Youth Board	Smith	Cassandra	director
1974	Zoological Park Commission	Willson	Robert	director
1977	Airport	Chalnick	Nathan	director
1977	Arts Dept.	Cummings	Frederick	director
1977	Auditor General	Farrell-Donaldson	Marie	auditor general
1977	Budget	Abrams	Conley	dep. director
1977	Budget	Stecher	Walter	director
1977	Buildings & Safety Engineering	Lederer	Creighton	director
1977	City Clerk	Bradley	James	city clerk
1977	City Council	Browne	Ernest	council member
1977	City Council	Cleveland	Clyde	council member
1977	City Council	Eberhard	David	council member
1977	City Council	Henderson	Erma	council member
1977	City Council	Hood	Nicholas	president pro-tem
1977	City Council	Kelley	Jack	council member
1977	City Council	Levin	Carl	president
1977	City Council	Mahaffey	Maryann	council member
1977	City Council	Rogell	William	council member
1977	Civic Center	Conway	John	dep. director
1977	Civic Center	Finnin	William	director
1977	Community & Economic Development	Hewitt	Ronald	director
1977	Consumer Affairs	Shapiro	Esther	director
1977	Correction	Rucks	William	director
1977	Data Processing	Thompson	Paul	director
1977	Environmental Protection & Maintenance	Watts	James	director
1977	Finance	NA	NA	vacant
1977	Health	Clexton	William	director
1977	Historical Dept.	Weeks	Solan	director
1977	Housing	Jordan	Theodore	director
1977	Human Rights	Bryant	Agnes	director
1977	Labor Relations	Ulicny	Mark	act. director
1977	Law	Craig	Roger	corp. counsel
1977	Manpower	Sheppard	Robert	act. Director

**MS Young, Coleman A. Papers – Department directors**

<b>1977</b>	Mayor's Office	Campbell	Carol	exec. assistant
<b>1977</b>	Mayor's Office	Cilluffo	William	exec. assistant
<b>1977</b>	Mayor's Office	Dade, Jr.	Malcolm	exec. assistant
<b>1977</b>	Mayor's Office	Douglas	Arletta	exec. assistant
<b>1977</b>	Mayor's Office	Knox	Patricia	exec. assistant
<b>1977</b>	Mayor's Office	Nelson	David	exec. assistant
<b>1977</b>	Mayor's Office	Pisor	Robert	press secretary
<b>1977</b>	Mayor's Office	Rowe	Nansi	exec. assistant
<b>1977</b>	Mayor's Office	Simmons	Richard	dep. mayor
<b>1977</b>	Mayor's Office	Young	Coleman A.	mayor
<b>1977</b>	Municipal Parking	Irving	Helen	director
<b>1977</b>	Neighborhood City Halls	Douglas	Arletta	director
<b>1977</b>	Neighborhood Services	Brown	Georgia	exec. director
<b>1977</b>	Ombudsman	Green	Forrest	ombudsman
<b>1977</b>	Personnel	Lewis	Denise	director
<b>1977</b>	Planning	DeVito	Anthony	director
<b>1977</b>	Police	Hart	William	chief
<b>1977</b>	Public Information	Wilson	Don	director
<b>1977</b>	Public Lighting	Loomis	David	superintendent
<b>1977</b>	Transportation	Mallet	Conrad	act. director
<b>1977</b>	Water & Sewerage	Kanters	John	director
<b>1977</b>	Zoological Dept.	Savoy	James	director
<b>1978</b>	Airport	Chalnick	Nathan	director
<b>1978</b>	Arts Dept.	Cummings	Frederick	director
<b>1978</b>	Auditor General	Farrell-Donaldson	Marie	auditor general
<b>1978</b>	Budget	Abrams	Conley	dep. director
<b>1978</b>	Budget	Stecher	Walter	director
<b>1978</b>	Buildings & Safety Engineering	Lederer	Creighton	director
<b>1978</b>	City Clerk	Bradley	James	city clerk
<b>1978</b>	City Council	Cleveland	Clyde	council member
<b>1978</b>	City Council	Cockrel	Kenneth V.	council member
<b>1978</b>	City Council	Eberhard	David	council member
<b>1978</b>	City Council	Henderson	Erma	president
<b>1978</b>	City Council	Hood	Nicholas	council member
<b>1978</b>	City Council	Kelley	Jack	council member
<b>1978</b>	City Council	Mahaffey	Maryann	president pro-tem
<b>1978</b>	City Council	McFadden	Herbert	council member
<b>1978</b>	City Council	Rogell	William	council member
<b>1978</b>	Civic Center	Conway	John	dep. director
<b>1978</b>	Civic Center	Finnin	William	director
<b>1978</b>	Community & Economic Development	Hewitt	Ronald	director
<b>1978</b>	Consumer Affairs	Shapiro	Esther	director
<b>1978</b>	Correction	Rucks	William	director
<b>1978</b>	Data Processing	McDaniel	Raymond	director

MS Young, Coleman A. Papers – Department directors

1978	Environmental Protection & Maintenance	Watts	James	director
1978	Finance	Thompson	Paul	director
1978	Health	Waller	John	director
1978	Historical Dept.	Weeks	Solan	director
1978	Hospitals	Sheffield	Horace	chairman
1978	Hospitals	Smith	Symuel	director
1978	Housing	Jordan	Theodore	director
1978	Human Rights	Bryant	Agnes	director
1978	Labor Relations	Ulicny	Mark	director
1978	Law	Craig	Roger	corp. counsel
1978	Manpower	McKinney	Ollie	director
1978	Mayor's Office	Campbell	Carol	exec. assistant
1978	Mayor's Office	Cilluffo	William	exec. assistant
1978	Mayor's Office	Dade, Jr.	Malcolm	exec. assistant
1978	Mayor's Office	Douglas	Arletta	exec. assistant
1978	Mayor's Office	Mathews	G. Claudette	exec. assistant
1978	Mayor's Office	Nelson	David	exec. assistant
1978	Mayor's Office	Rowe	Nansi	exec. assistant
1978	Mayor's Office	Simmons	Richard	dep. mayor
1978	Mayor's Office	Teamer	LaNelle	exec. assistant
1978	Mayor's Office	Young	Coleman A.	mayor
1978	Municipal Parking	Irving	Helen	director
1978	Neighborhood City Halls	Douglas	Arletta	director
1978	Neighborhood Services	Brown	Georgia	exec. director
1978	Ombudsman	Green	Forrest	ombudsman
1978	Personnel	Lewis	Denise	director
1978	Planning	DeVito	Anthony	director
1978	Police	Hart	William	chief
1978	Press Secretary	Graham	James	press secretary
1978	Public Information	Knox	Patti	director
1978	Public Lighting	Williams	James	act. superintendent
1978	Recreation	Atchison	Leon	director
1978	Recreation	Krichbaum	Daniel	dep. director
1978	Transportation	Mallet	Conrad	director
1978	Water & Sewerage	Kanters	John	director
1978	Zoological Dept.	Morgan	Joseph	dep. director
1979	Airport	Chalnick	Nathan	director
1979	Arts Dept.	Cummings	Frederick	director
1979	Auditor General	Farrell-Donaldson	Marie	auditor general
1979	Budget	Abrams	Conley	dep. director
1979	Budget	Stecher	Walter	director
1979	Buildings & Safety Engineering	Lederer	Creighton	director
1979	City Clerk	Bradley	James	city clerk
1979	City Council	Cleveland	Clyde	council member

MS Young, Coleman A. Papers – Department directors

1979	City Council	Cockrel	Kenneth V.	council member
1979	City Council	Eberhard	David	council member
1979	City Council	Henderson	Erma	president
1979	City Council	Hood	Nicholas	council member
1979	City Council	Kelley	Jack	council member
1979	City Council	Mahaffey	Maryann	president pro-tem
1979	City Council	McFadden	Herbert	council member
1979	City Council	Rogell	William	council member
1979	Civic Center	Conway	John	dep. director
1979	Civic Center	Finnin	William	director
1979	Community & Economic Development	Moten, Jr.	Emmett	director
1979	Consumer Affairs	Shapiro	Esther	director
1979	Correction	Baylor	Emmett	dep. director
1979	Correction	Rucks	William	director
1979	Data Processing	McDaniel	Raymond	director
1979	Environmental Protection & Maintenance	Watts	James	director
1979	Fire	Phillips	Theodore	chief
1979	Fire.	Jefferson	Melvin	commissioner
1979	Health	Waller	John	director
1979	Historical Dept.	Hagler	Charles	president
1979	Historical Dept.	Weeks	Solan	director
1979	Hospitals	Himmelsbach	W.A.	director
1979	Housing	Williams	Charlie	director
1979	Human Rights	Bryant	Agnes	director
1979	Labor Relations	Ulicny	Mark	director
1979	Law	Matish	George	act. corp. counsel
1979	Manpower	McKinney	Ollie	director
1979	Mayor's Office	Brodie	Dorothy	exec. assistant
1979	Mayor's Office	Campbell	Carol	exec. assistant
1979	Mayor's Office	Cilluffo	William	exec. assistant
1979	Mayor's Office	Dade, Jr.	Malcolm	exec. assistant
1979	Mayor's Office	Douglass	Arletta	exec. assistant
1979	Mayor's Office	Graham	James	press secretary
1979	Mayor's Office	Luvall	Aleander	exec. assistant
1979	Mayor's Office	Nelson	David	exec. assistant
1979	Mayor's Office	Simmons	Richard	dep. mayor
1979	Mayor's Office	Williams	Carole	exec. assistant
1979	Mayor's Office	Young	Coleman A.	mayor
1979	Municipal Parking	Irving	Helen	director
1979	Neighborhood City Halls	Douglas	Arletta	director
1979	Neighborhood Services	Brown	Georgia	exec. director
1979	Ombudsman	Green	Forrest	ombudsman
1979	Personnel	Lewis	Denise	director
1979	Planning	DeVito	Anthony	director

MS Young, Coleman A. Papers – Department directors

1979	Police	Hart	William	chief
1979	Productivity & Management	Milton	Donald	director
1979	Public Information	Garrett	Joyce	director
1979	Public Lighting	Williams	James	superintendent
1979	Recreation	Atchison	Leon	director
1979	Recreation	Krichbaum	Dan	dep. director
1979	Senior Citizens	Rosen	Sidney	director
1979	Transportation	Mallett	Conrad	director
1979	Water & Sewerage	Kanters	John	director
1979	Zoological Dept.	Morgan	Joseph	dep. director
1981	Airport	Chalnick	Nathan	director
1981	Arts Dept.	Cummings	Frederick	director
1981	Arts Dept.	Cummings	Frederick	director
1981	Auditor General	Farrell-Donaldson	Marie	auditor general
1981	Budget	Abrams	Conley	dep. director
1981	Budget	Stecher	Walter	director
1981	Buildings & Safety Engineering	Lederer	Creighton	director
1981	City Clerk	Bradley	James	city clerk
1981	City Council	Cleveland	Clyde	council member
1981	City Council	Cockrel	Kenneth V.	council member
1981	City Council	Eberhard	David	council member
1981	City Council	Henderson	Erma	president
1981	City Council	Hood	Nicholas	council member
1981	City Council	Kelley	Jack	council member
1981	City Council	Mahaffey	Maryann	president pro-tem
1981	City Council	McFadden	Herbert	council member
1981	City Council	Rogell	William	council member
1981	Civic Center	Conway	John	director
1981	Civic Center	Ulman	Roman	dep. director
1981	Community & Economic Development	Moten, Jr.	Emmett	director
1981	Consumer Affairs	Shapiro	Esther	director
1981	Correction	Baylor	Emmett	dep. director; director
1981	Corrections	Rucke	William	director
1981	Data Processing	McDaniel	Raymond	director
1981	Employment & Training	McKinney	Ollie	director
1981	Finance	Thompson	Paul	director
1981	Fire	Phillips	Theodore	chief
1981	Health	Waller	John	director
1981	Historical Dept.	Weeks	Solan	director
1981	Housing	Williams	Charlie	director
1981	Human Rights	Bryant	Agnes	director
1981	Labor Relations	Ulicny	Mark	director
1981	Law	NA	NA	vacant

MS Young, Coleman A. Papers – Department directors

1981	Mayor's Office	Brodie	Dorothy	exec. assistant
1981	Mayor's Office	Campbell	Carol	exec. assistant
1981	Mayor's Office	Cilluffo	William	exec. assistant
1981	Mayor's Office	Einheuser	Michael	exec. assistant
1981	Mayor's Office	Hewitt	Ronald	exec. assistant
1981	Mayor's Office	Luvall	Alex	exec. assistant
1981	Mayor's Office	NA	NA	press secretary
1981	Mayor's Office	Nelson	David	exec. assistant
1981	Mayor's Office	Young	Coleman A.	mayor
1981	Municipal Parking	Irving	Helen	director
1981	Neighborhood City Halls	Douglas	Arletta	director
1981	Neighborhood Services	Brown	Georgia	exec. director
1981	Ombudsman	Green	Forrest	ombudsman
1981	Personnel	Walter	Robert	director
1981	Planning	Gilb	Corinne	director
1981	Police	Hart	William	chief
1981	Productivity & Management Improvement	Scott	David	director
1981	Public Information	Garrett	Joyce	director
1981	Public Lighting	Williams	James	superintendent
1981	Public Works	Watts	James	director
1981	Recreation	Krichbaum	Daniel	director
1981	Senior Citizens	Rosen	Sidney	director
1981	Transportation	Mallet	Conrad	director
1981	Water & Sewerage	Beckham	Charles	director
1981	Zoological Dept.	Morgan	Joseph	act. director
1981	Zoological Dept.	Voss	Gunter	director
1982	Airport	Chalnick	Nathan	director
1982	Arts Dept.	Cummings	Frederick	director
1982	Auditor General	Farrell-Donaldson	Marie	auditor general
1982	Budget	Abrams	Conley	dep. director
1982	Budget	Stecher	Walter	director
1982	Building & Safety Engineering	Lederer	Creighton	director
1982	City Clerk	Bradley	James	city clerk
1982	City Council	Cleveland	Clyde	council member
1982	City Council	Collins	Barbara-Rose	council member
1982	City Council	Eberhard	David	council member
1982	City Council	Henderson	Erma	president
1982	City Council	Hood	Nicholas	president pro-tem
1982	City Council	Kelley	Jack	council member
1982	City Council	Mahaffey	Maryann	council member
1982	City Council	Peoples	John	council member
1982	City Council	Ravitz	Mel	council member

**MS Young, Coleman A. Papers – Department directors**

<b>1982</b>	City Council	Rogell	William	council member
<b>1982</b>	Civic Center	Conway	John	director
<b>1982</b>	Community & Economic Development	Moten, Jr.	Emmett	director
<b>1982</b>	Consumer Affairs	Shapiro	Esther	director
<b>1982</b>	Correction	Baylor	Emmett	director
<b>1982</b>	Data Processing	Ball	Robert	act. director
<b>1982</b>	Employment & Training	McKinney	Ollie	director
<b>1982</b>	Finance	Thompson	Paul	director
<b>1982</b>	Fire	Chapman	Walter	chief
<b>1982</b>	Health	Waller	John	director
<b>1982</b>	Historical Dept.	Weeks	Solan	director
<b>1982</b>	Housing	Malone	Merrick	dep. director
<b>1982</b>	Housing	NA	NA	director
<b>1982</b>	Human Rights	Bryant	Agnes	director
<b>1982</b>	Labor Relations	Ulicny	Mark	director
<b>1982</b>	Mayor's Office	Bade	Linda	exec. assistant
<b>1982</b>	Mayor's Office	Brodie	Dorothy	exec. assistant
<b>1982</b>	Mayor's Office	Campbell	Carol	exec. assistant
<b>1982</b>	Mayor's Office	Cilluffo	William	exec. assistant
<b>1982</b>	Mayor's Office	Dade, Jr.	Malcolm	exec. assistant
<b>1982</b>	Mayor's Office	Douglas	Arletta	exec. assistant
<b>1982</b>	Mayor's Office	Einheuser	Michael	exec. assistant
<b>1982</b>	Mayor's Office	Hewitt	Ronald	dep. mayor
<b>1982</b>	Mayor's Office	Luvall	Alex	exec. assistant
<b>1982</b>	Mayor's Office	Martin	Fred	chief exec. assistant
<b>1982</b>	Mayor's Office	NA	NA	press secretary
<b>1982</b>	Mayor's Office	Nelson	David	exec. assistant
<b>1982</b>	Mayor's Office	Turner	Michael	exec. assistant
<b>1982</b>	Mayor's Office	Young	Coleman A.	mayor
<b>1982</b>	Municipal Parking	Irving	Helen	director
<b>1982</b>	Neighborhood City Halls	Douglas	Arletta	director
<b>1982</b>	Neighborhood Services	Brown	Georgia	exec. director
<b>1982</b>	Ombusman	Green	Forrest	ombudsman
<b>1982</b>	Personnel	Williams	Charlie	director
<b>1982</b>	Planning	Gilb	Corrine	director
<b>1982</b>	Police	Hart	William	chief
<b>1982</b>	Productivity & Management Improvement	Scott	David	director
<b>1982</b>	Public Information	Garrett	Joyce	director
<b>1982</b>	Public Lighting	Williams	James	superintendent
<b>1982</b>	Public Works	Watts	James	director
<b>1982</b>	Recreation	Krichbaum	Daniel	director
<b>1982</b>	Senior Citizens	Rosen	Sidney	director
<b>1982</b>	Transportation	Anderson	William	dep. director
<b>1982</b>	Transportation	Mallett	Conrad	director

MS Young, Coleman A. Papers – Department directors

1982	Water & Sewerage	Beckham	Charles	director
1982	Zoological Parks	Graham	Steve	director
1982	Zoological Parks	Morgan	Joseph	dep. director
1983	Airport	Chalnick	Nathan	director
1983	Auditor General	Farrell-Donaldson	Marie	auditor general
1983	Budget	Abrams	Conley	dep. director
1983	Budget	Stecher	Walter	director
1983	Buildings & Safety Engineering	Lederer	Creighton	director
1983	Cable Communications Commission	Turner	Michael	exec. director
1983	City Clerk	Bradley	James	city clerk
1983	City Council	Cleveland	Clyde	council member
1983	City Council	Collins	Barbara-Rose	council member
1983	City Council	Eberhard	David	council member
1983	City Council	Henderson	Erma	president
1983	City Council	Hood	Nicholas	president pro-tem
1983	City Council	Kelley	Jack	council member
1983	City Council	Mahaffey	Maryann	council member
1983	City Council	Peoples	John	council member
1983	City Council	Ravitz	Mel	council member
1983	City Engineering	Klei	Louis	city engineer
1983	Civic Center	Ridgway	June	director
1983	Community & Economic Development	Moten, Jr.	Emmett	director
1983	Consumer Affairs	Shapiro	Esther	director
1983	Correction	Baylor	Emmett	director
1983	Correction	Robinson	Kenny	dep. director
1983	Data Processing	Smith	Leslie	director
1983	Employment & Training	McKinney	Ollie	director
1983	Finance	Marshall	Bella	director
1983	Fire	Chapman	Walter	chief
1983	Health	Waller	John	director
1983	Historical Dept.	Weeks	Solan	director
1983	Housing	Lewis	Thomas	director
1983	Human Rights	Bryant	Agnes	director
1983	Labor Relations	Allen	Floyd	director
1983	Law	Pallen	Donald	corp. counsel
1983	Mayor's Office	Beckham	Charles	exec. assistant
1983	Mayor's Office	Berg	C. Robert	press secretary
1983	Mayor's Office	Brodie	Dorothy	exec. assistant
1983	Mayor's Office	Campbell	Carol	exec. assistant
1983	Mayor's Office	Douglas	Arletta	exec. assistant
1983	Mayor's Office	Einheuser	Michael	exec. assistant
1983	Mayor's Office	Hewitt	Ronald	exec. assistant
1983	Mayor's Office	Luvall	Alex	exec. assistant
1983	Mayor's Office	Martin	Fred	chief exec. assistant

**MS Young, Coleman A. Papers – Department directors**

<b>1983</b>	Mayor's Office	Morgan	Lester	exec. assistant
<b>1983</b>	Mayor's Office	Nelson	David	exec. assistant
<b>1983</b>	Mayor's Office	Parker	Barbara	exec. assistant
<b>1983</b>	Mayor's Office	Turner	Michael	exec. assistant
<b>1983</b>	Mayor's Office	Vaughn	Edward	exec. assistant
<b>1983</b>	Mayor's Office	Young	Coleman A.	mayor
<b>1983</b>	Municipal Parking	Irving	Helen	director
<b>1983</b>	Neighborhood City Halls	Douglas	Arletta	director
<b>1983</b>	Neighborhood Services	Gray	Cassandra	exec. director
<b>1983</b>	Ombudsman	Green	Forrest	ombudsman
<b>1983</b>	Personnel	Garrett	Joyce	director
<b>1983</b>	Planning	Gilb	Corrine	director
<b>1983</b>	Police	Hart	William	chief
<b>1983</b>	Productivity & Management Improvement	Scott	David	director
<b>1983</b>	Public Information	Bassett	Tina	act. director
<b>1983</b>	Public Lighting	NA	NA	No listing
<b>1983</b>	Public Works	Watts	James	director
<b>1983</b>	Recreation	Krichbaum	Daniel	director
<b>1983</b>	Senior Citizens	Rosen	Sidney	director
<b>1983</b>	Transportation	Potts	John	director
<b>1983</b>	Water & Sewerage	Williams	Charlie	director
<b>1983</b>	Zoological Parks	Graham	Steve	director
<b>1984</b>	Airport	Snyder	Lillian	director
<b>1984</b>	Arts Dept.	Kan	Michael	act. director
<b>1984</b>	Auditor General	Farrell-Donaldson	Marie	auditor general
<b>1984</b>	Budget	Abrams	Conley	dep. director
<b>1984</b>	Budget	Stecher	Walter	director
<b>1984</b>	Buildings & Safety Engineering	Lederer	Creighton	director
<b>1984</b>	Cable Communications Commission	Turner	Michael	exec. director
<b>1984</b>	City Clerk	Bradley	James	city clerk
<b>1984</b>	City Council	Cleveland	Clyde	council member
<b>1984</b>	City Council	Collins	Barbara-Rose	council member
<b>1984</b>	City Council	Eberhard	David	council member
<b>1984</b>	City Council	Henderson	Erma	president
<b>1984</b>	City Council	Hood	Nicholas	president pro-tem
<b>1984</b>	City Council	Kelley	Jack	council member
<b>1984</b>	City Council	Mahaffey	Maryann	council member
<b>1984</b>	City Council	Peoples	John	council member
<b>1984</b>	City Council	Ravitz	Mel	council member
<b>1984</b>	City Engineering	Hopkins	Clyde	director
<b>1984</b>	Civic Center	Roselle	June	director
<b>1984</b>	Community & Economic Development	Moten, Jr.	Emmett	director

**MS Young, Coleman A. Papers – Department directors**

1984	Consumer Affairs	Shapiro	Esther	director
1984	Correction	Baylor	Emmett	director
1984	Correction	Robinson	Kenny	dep. director
1984	Data Processing	Smith	Leslie	director
1984	Employment & Training	McKinney	Ollie	director
1984	Finance	Marshall	Bella	director
1984	Fire	Chapman	Walter	chief
1984	Health	Waller	John	director
1984	Historical Dept.	Weeks	Solan	director
1984	Housing	Lewis	Thomas	director
1984	Human Rights	Bryant	Agnes	director
1984	Labor Relations	Allen	Floyd	director
1984	Law	Pallen	Donald	corp. counsel
1984	Mayor's Office	Beckham	Charles	exec. assistant
1984	Mayor's Office	Berg	Charles	press secretary
1984	Mayor's Office	Brodie	Dorothy	exec. assistant
1984	Mayor's Office	Campbell	Carol	exec. assistant
1984	Mayor's Office	Douglas	Arletta	exec. assistant
1984	Mayor's Office	Hewitt	Ronald	exec. assistant
1984	Mayor's Office	Martin	Fred	chief exec. assistant
1984	Mayor's Office	Morgan	Lester	exec. assistant
1984	Mayor's Office	Parker	Barbara	exec. assistant
1984	Mayor's Office	Vaughn	Edward	exec. assistant
1984	Mayor's Office	Young	Coleman A.	mayor
1984	Municipal Parking	Irving	Helen	director
1984	Neighborhood City Halls	Douglas	Arletta	director
1984	Neighborhood Services	Gray	Cassandra	exec. director
1984	Ombudsman	Green	Forrest	ombudsman
1984	Personnel	Garrett	Joyce	director
1984	Planning	Gilb	Corrine	director
1984	Police	Hart	William	chief
1984	Productivity & Management Improvement	Scott	David	director
1984	Public Information	Bassett	Tina	act. director
1984	Public Lighting	Gaughan	William	superintendent
1984	Public Works	Johnson	Alvin	int. director
1984	Recreation	Krichbaum	Daniel	director
1984	Senior Citizens	Rosen	Sidney	director
1984	Transportation	Hewitt	Ronald	act. director
1984	Water & Sewerage	Williams	Charlie	director
1984	Zoological Parks	Graham	Steve	director
1985	Airport	Snyder	Lillian	director
1985	Arts Dept.	Kan	Michael	act. director
1985	Auditor General	Short	Roger	auditor general
1985	Budget	Abrams	Conley	dep. director
1985	Budget	Stecher	Walter	director

**MS Young, Coleman A. Papers – Department directors**

1985	Buildings & Safety Engineering	Lederer	Creighton	director
1985	Cable Communications Commission	Turner	Michael	exec. director
1985	City Clerk	Bradley	James	city clerk
1985	City Council	Cleveland	Clyde	council member
1985	City Council	Collins	Barbara-Rose	council member
1985	City Council	Eberhard	David	council member
1985	City Council	Henderson	Erma	president
1985	City Council	Hood	Nicholas	president pro-tem
1985	City Council	Kelley	Jack	council member
1985	City Council	Mahaffey	Maryann	council member
1985	City Council	Peoples	John	council member
1985	City Council	Ravitz	Mel	council member
1985	City Engineering	Hopkins	Clyde	director
1985	Civic Center	Roselle	June	director
1985	Community & Economic Development	Moten, Jr.	Emmett	director
1985	Consumer Affairs	Shapiro	Esther	director
1985	Correction	Baylor	Emmett	director
1985	Correction	Robinson	Kenny	dep. director
1985	Data Processing	Smith	Leslie	director
1985	Employment & Training	McKinney	Ollie	director
1985	Finance	Marshall	Bella	director
1985	Fire	Chapman	Walter	chief
1985	Health	Waller	John	director
1985	Historical Dept.	NA	NA	vacant
1985	Housing	Lewis	Thomas	director
1985	Human Rights	Bryant	Agnes	director
1985	Labor Relations	Allen	Floyd	director
1985	Law	Pallen	Donald	corp. counsel
1985	Mayor's Office	Adams	Anthony	exec. assistant
1985	Mayor's Office	Berg	Charles	press secretary
1985	Mayor's Office	Brodie	Dorothy	exec. assistant
1985	Mayor's Office	Campbell	Carol	exec. assistant
1985	Mayor's Office	Douglas	Arletta	exec. assistant
1985	Mayor's Office	Hewitt	Ronald	exec. assistant
1985	Mayor's Office	Mallett	Conrad	exec. assistant
1985	Mayor's Office	Martin	Fred	chief exec. assistant
1985	Mayor's Office	Parker	Barbara	exec. assistant
1985	Mayor's Office	Vaughn	Edward	exec. assistant
1985	Mayor's Office	Young	Coleman A.	mayor
1985	Municipal Parking	Irving	Helen	director
1985	Neighborhood City Halls	Douglas	Arletta	director
1985	Neighborhood Services	Gray	Cassandra	exec. director
1985	Ombudsman	Farrell-Donaldson	Marie	ombudsman
1985	Personnel	Garrett	Joyce	director

**MS Young, Coleman A. Papers – Department directors**

<b>1985</b>	Planning	Gilb	Corrine	director
<b>1985</b>	Police	Hart	William	chief
<b>1985</b>	Productivity & Management Improvement	Scott	David	director
<b>1985</b>	Public Information	Bassett	Tina	act. director
<b>1985</b>	Public Information	Bassett	Tina	act. director
<b>1985</b>	Public Lighting	Gaughan	William	superintendent
<b>1985</b>	Public Works	Johnson	Alvin	int. director
<b>1985</b>	Recreation	Krichbaum	Daniel	director
<b>1985</b>	Senior Citizens	Rosen	Sidney	director
<b>1985</b>	Transportation	Polk	Robert	director
<b>1985</b>	Water & Sewerage	Williams	Charlie	director
<b>1985</b>	Zoological Parks	Graham	Steve	director
<b>1986</b>	Airport	Snyder	Lillian	director
<b>1986</b>	Arts Dept.	Sachs	Samuel	director
<b>1986</b>	Auditor General	Short	Roger	auditor general
<b>1986</b>	Budget	Stecher	Walter	director
<b>1986</b>	Buildings & Safety Engineering	Lederer	Creighton	director
<b>1986</b>	Cable Communications Commission	Turner	Michael	exec. director
<b>1986</b>	City Clerk	Bradley	James	city clerk
<b>1986</b>	City Council	Cleveland	Clyde	council member
<b>1986</b>	City Council	Collins	Barbara-Rose	council member
<b>1986</b>	City Council	Eberhard	David	council member
<b>1986</b>	City Council	Henderson	Erma	president
<b>1986</b>	City Council	Hood	Nicholas	president pro-tem
<b>1986</b>	City Council	Kelley	Jack	council member
<b>1986</b>	City Council	Mahaffey	Maryann	council member
<b>1986</b>	City Council	Peoples	John	council member
<b>1986</b>	City Council	Ravitz	Mel	council member
<b>1986</b>	City Engineering	Hopkins	Clyde	director
<b>1986</b>	Civic Center	Roselle	June	director
<b>1986</b>	Community & Economic Development	Moten, Jr.	Emmett	director
<b>1986</b>	Consumer Affairs	Shapiro	Esther	director
<b>1986</b>	Data Processing	Smith	Leslie	director
<b>1986</b>	Employment & Training	McKinney	Ollie	director
<b>1986</b>	Finance	Marshall	Bella	director
<b>1986</b>	Fire	Amato	Tony	chief
<b>1986</b>	Health	Waller	John	director
<b>1986</b>	Historical Dept.	Dressel	Barry	director
<b>1986</b>	Housing	Lewis	Thomas	director
<b>1986</b>	Human Rights	Denning	Bernadine	director
<b>1986</b>	Labor Relations	Cheek	Roger	director
<b>1986</b>	Law	Pallen	Donald	corp. counsel
<b>1986</b>	Mayor's Office	Adams	Anthony	exec. assistant
<b>1986</b>	Mayor's Office	Berg	Charles	press secretary
<b>1986</b>	Mayor's Office	Bowie	Carol	exec. assistant

**MS Young, Coleman A. Papers – Department directors**

<b>1986</b>	Mayor's Office	Brodie	Dorothy	exec. assistant
<b>1986</b>	Mayor's Office	Campbell	Carol	exec. assistant
<b>1986</b>	Mayor's Office	Edison	Nadine	exec. assistant
<b>1986</b>	Mayor's Office	Levine	Lisa	exec. assistant
<b>1986</b>	Mayor's Office	Mallett	Conrad	exec. assistant
<b>1986</b>	Mayor's Office	Martin	Fred	chief exec. assistant
<b>1986</b>	Mayor's Office	Parker	Barbara	exec. assistant
<b>1986</b>	Mayor's Office	Scott	Patricia	exec. assistant
<b>1986</b>	Mayor's Office	Vaughn	Edward	exec. assistant
<b>1986</b>	Mayor's Office	Weathers	James	exec. assistant
<b>1986</b>	Mayor's Office	Young	Coleman A.	mayor
<b>1986</b>	Municipal Parking	Irving	Helen	director
<b>1986</b>	Neighborhood City Halls	Fowler	William	director
<b>1986</b>	Neighborhood Services	Gray	Cassandra	exec. director
<b>1986</b>	Ombudsman	Farrell-Donaldson	Marie	ombudsman
<b>1986</b>	Personnel	Garrett	Joyce	director
<b>1986</b>	Planning	Hewitt	Ronald	director
<b>1986</b>	Police	Hart	William	chief
<b>1986</b>	Productivity & Management Improvement	Brooks	Richard	director
<b>1986</b>	Public Information	Muirhead	Georgella	director
<b>1986</b>	Public Lighting	Gaughan	William	superintendent
<b>1986</b>	Public Works	Abrams	Conley	director
<b>1986</b>	Recreation	Krichbaum	Daniel	director
<b>1986</b>	Senior Citizens	Rosen	Sidney	director
<b>1986</b>	Transportation	Polk	Robert	director
<b>1986</b>	Water & Sewerage	Williams	Charlie	director
<b>1986</b>	Zoological Parks	Graham	Steve	director
<b>1987</b>	Airport	Snyder	Lillian	director
<b>1987</b>	Arts Dept.	Sachs	Samuel	director
<b>1987</b>	Auditor General	Short	Roger	auditor general
<b>1987</b>	Budget	Dowell	Clyde	dep. director
<b>1987</b>	Budget	Stecher	Walter	director
<b>1987</b>	Buildings & Safety Engineering	Lederer	Creighton	director
<b>1987</b>	Cable Communications Commission	Colding	Charles	sr. exec. director
<b>1987</b>	City Clerk	Bradley	James	city clerk
<b>1987</b>	City Council	Cleveland	Clyde	council member
<b>1987</b>	City Council	Collins	Barbara-Rose	council member
<b>1987</b>	City Council	Eberhard	David	council member
<b>1987</b>	City Council	Henderson	Erma	president
<b>1987</b>	City Council	Hood	Nicholas	president pro-tem
<b>1987</b>	City Council	Kelley	Jack	council member
<b>1987</b>	City Council	Mahaffey	Maryann	council member
<b>1987</b>	City Council	Peoples	John	council member

**MS Young, Coleman A. Papers – Department directors**

1987	City Council	Ravitz	Mel	council member
1987	City Engineering	Hopkins	Clyde	director
1987	Civic Center	Roselle	June	director
1987	Community & Economic Development	Moten, Jr.	Emmett	director
1987	Consumer Affairs	Shapiro	Esther	director
1987	Data Processing	Smith	Leslie	director
1987	Employment & Training	McKinney	Ollie	director
1987	Finance	Marshall	Bella	director
1987	Fire	Amato	Tony	chief
1987	Health	Waller	John	director
1987	Health	Waller	John	director
1987	Historical Dept.	Dressel	Barry	director
1987	Housing	Lewis	Thomas	director
1987	Human Rights	Denning	Bernadine	director
1987	Labor Relations	Cheek	Roger	director
1987	Law	Pallen	Donald	corp. counsel
1987	Mayor's Office	Adams	Anthony	exec. assistant
1987	Mayor's Office	Berg	Charles	press secretary
1987	Mayor's Office	Bowie	Carol	exec. assistant
1987	Mayor's Office	Brodie	Dorothy	exec. assistant
1987	Mayor's Office	Campbell	Carol	exec. assistant
1987	Mayor's Office	Edison	Nadine	exec. assistant
1987	Mayor's Office	Levine	Lisa	exec. assistant
1987	Mayor's Office	Martin	Fred	chief exec. assistant
1987	Mayor's Office	Parker	Barbara	exec. assistant
1987	Mayor's Office	Scott	Patricia	exec. assistant
1987	Mayor's Office	Vaughn	Edward	exec. assistant
1987	Mayor's Office	Weathers	James	exec. assistant
1987	Mayor's Office	Young	Coleman A.	mayor
1987	Municipal Parking	Irving	Helen	director
1987	Neighborhood City Halls	Fowler	William	director
1987	Neighborhood Services	Gray	Cassandra	exec. director
1987	Ombudsman	Farrell-Donaldson	Marie	ombudsman
1987	Personnel	Garrett	Joyce	director
1987	Planning	Hewitt	Ronald	director
1987	Police	Hart	William	chief
1987	Productivity & Management Improvement	Brooks	Richard	director
1987	Public Information	Muirhead	Georgella	director
1987	Public Lighting	Gaughan	William	superintendent
1987	Public Works	Abrams	Conley	director
1987	Recreation	Krichbaum	Daniel	director
1987	Senior Citizens	Rosen	Sidney	director
1987	Transportation	Polk	Robert	director

**MS Young, Coleman A. Papers – Department directors**

<b>1987</b>	Water & Sewerage	Williams	Charlie	director
<b>1987</b>	Zoological Parks	Graham	Steve	director
<b>1988</b>	Airport	Snyder	Lillian	director
<b>1988</b>	Arts Dept.	Sachs	Samuel	director
<b>1988</b>	Auditor General	Short	Roger	auditor general
<b>1988</b>	Budget	Dowell	Clyde	dep. director
<b>1988</b>	Budget	Stecher	Walter	director
<b>1988</b>	Buildings & Safety Engineering	Lederer	Creighton	director
<b>1988</b>	Cable Communications Commission	Colding	Charles	sr. exec. director
<b>1988</b>	City Clerk	Bradley	James	city clerk
<b>1988</b>	City Council	Cleveland	Clyde	council member
<b>1988</b>	City Council	Collins	Barbara-Rose	council member
<b>1988</b>	City Council	Eberhard	David	council member
<b>1988</b>	City Council	Henderson	Erma	president
<b>1988</b>	City Council	Hood	Nicholas	president pro-tem
<b>1988</b>	City Council	Kelley	Jack	council member
<b>1988</b>	City Council	Mahaffey	Maryann	council member
<b>1988</b>	City Council	Peoples	John	council member
<b>1988</b>	City Council	Ravitz	Mel	council member
<b>1988</b>	City Engineering	Hopkins	Clyde	director
<b>1988</b>	Civic Center	Roselle	June	director
<b>1988</b>	Community & Economic Development	Moten, Jr.	Emmett	director
<b>1988</b>	Consumer Affairs	Shapiro	Esther	director
<b>1988</b>	Data Processing	Smith	Leslie	director
<b>1988</b>	Employment & Training	McKinney	Ollie	director
<b>1988</b>	Finance	Marshall	Bella	director
<b>1988</b>	Fire	Sanders	Earl	chief
<b>1988</b>	Health	NA	NA	vacant
<b>1988</b>	Historical Dept.	Dressel	Barry	director
<b>1988</b>	Housing	Lewis	Thomas	director
<b>1988</b>	Human Rights	Lang	Winston	director
<b>1988</b>	Labor Relations	Cheek	Roger	director
<b>1988</b>	Law	Pallen	Donald	corp. counsel
<b>1988</b>	Mayor's Office	Adams	Anthony	exec. assistant
<b>1988</b>	Mayor's Office	Berg	Charles	press secretary
<b>1988</b>	Mayor's Office	Bowie	Carol	exec. assistant
<b>1988</b>	Mayor's Office	Brodie	Dorothy	exec. assistant
<b>1988</b>	Mayor's Office	Campbell	Carol	exec. assistant
<b>1988</b>	Mayor's Office	Edison	Nadine	exec. assistant
<b>1988</b>	Mayor's Office	Levine	Lisa	exec. assistant
<b>1988</b>	Mayor's Office	Martin	Fred	chief exec. assistant
<b>1988</b>	Mayor's Office	Parker	Barbara	exec. assistant
<b>1988</b>	Mayor's Office	Scott	Patricia	exec. assistant
<b>1988</b>	Mayor's Office	Shakoor	Adam	dep. mayor
<b>1988</b>	Mayor's Office	Simons	Larry	exec. assistant

MS Young, Coleman A. Papers – Department directors

1988	Mayor's Office	Vaughn	Edward	exec. assistant
1988	Mayor's Office	Weathers	James	exec. assistant
1988	Mayor's Office	Young	Coleman A.	mayor
1988	Municipal Parking	Irving	Helen	director
1988	Neighborhood City Halls	Fowler	William	director
1988	Neighborhood Services	Gray	Cassandra	exec. director
1988	Ombudsman	Farrell-Donaldson	Marie	ombudsman
1988	Personnel	Garrett	Joyce	director
1988	Planning	Hewitt	Ronald	director
1988	Police	Hart	William	chief
1988	Productivity & Management Improvement	Brooks	Richard	director
1988	Public Information	Muirhead	Georgella	director
1988	Public Lighting	Gaughan	William	superintendent
1988	Public Works	Abrams	Conley	director
1988	Recreation	Krichbaum	Daniel	director
1988	Senior Citizens	Rosen	Sidney	director
1988	Transportation	Polk	Robert	director
1988	Water & Sewerage	Williams	Charlie	director
1988	Zoological Parks	Graham	Steve	director
1989	Airport	Snyder	Lillian	director
1989	Arts Dept.	Sachs	Samuel	director
1989	Auditor General	Short	Roger	auditor general
1989	Budget	Dowell	Clyde	dep. director
1989	Budget	Stecher	Walter	director
1989	Buildings & Safety Engineering	Lederer	Creighton	director
1989	Cable Communications Commission	Colding	Charles	sr. exec. director
1989	City Clerk	Bradley	James	city clerk
1989	City Council	Butler	Keith	council member
1989	City Council	Cleveland	Clyde	council member
1989	City Council	Collins	Barbara-Rose	council member
1989	City Council	Eberhard	David	council member
1989	City Council	Henderson	Erma	prez/councilman
1989	City Council	Hill	Gilbert	council member
1989	City Council	Hood	Nicholas	president pro-tem
1989	City Council	Kelley	Jack	council member
1989	City Council	Mahaffey	Maryann	member/prez
1989	City Council	Peoples	John	council member
1989	City Council	Ravitz	Mel	council member
1989	City Engineering	Hopkins	Clyde	director
1989	Civic Center	Roselle	June	director
1989	Community & Economic Development	Saunders	Dale	director
1989	Consumer Affairs	Shapiro	Esther	director
1989	Data Processing	Smith	Leslie	director
1989	Employment & Training	McKinney	Ollie	director

MS Young, Coleman A. Papers – Department directors

1989	Finance	Marshall	Bella	director
1989	Fire	Watkins	Harold	chief
1989	Health	Levinson	Richard	director
1989	Historical Dept.	Dressel	Barry	director
1989	Housing	Lewis	Thomas	director
1989	Human Rights	Lang	Winston	director
1989	Labor Relations	Cheek	Roger	director
1989	Law	Pallen	Donald	corp. counsel
1989	Mayor's Office	Adams	Anthony	exec. assistant
1989	Mayor's Office	Berg	Charles	press secretary
1989	Mayor's Office	Bowie	Carol	exec. assistant
1989	Mayor's Office	Brodie	Dorothy	exec. assistant
1989	Mayor's Office	Campbell	Carol	exec. assistant
1989	Mayor's Office	Edison	Nadine	exec. assistant
1989	Mayor's Office	Martin	Fred	chief exec. assistant
1989	Mayor's Office	Morefield	Patricia	exec. assistant
1989	Mayor's Office	Parker	Barbara	exec. assistant
1989	Mayor's Office	Scott	Patricia	exec. assistant
1989	Mayor's Office	Shakoor	Adam	dep. mayor
1989	Mayor's Office	Simons	Larry	exec. assistant
1989	Mayor's Office	Vaughn	Edward	exec. assistant
1989	Mayor's Office	Weathers	James	exec. assistant
1989	Mayor's Office	Young	Coleman A.	mayor
1989	Municipal Parking	Irving	Helen	director
1989	Neighborhood City Halls	Fowler	William	director
1989	Neighborhood Services	Gray	Cassandra	exec. director
1989	Ombudsman	Farrell-Donaldson	Marie	ombudsman
1989	Personnel	Garrett	Joyce	director
1989	Planning	Hewitt	Ronald	director
1989	Police	Hart	William	chief
1989	Productivity & Management Improvement	Brooks	Richard	director
1989	Public Information	Muirhead	Georgella	director
1989	Public Lighting	NA	NA	No listing
1989	Public Works	Abrams	Conley	director
1989	Recreation	Krichbaum	Daniel	director
1989	Senior Citizens	Rosen	Sidney	director
1989	Transportation	Polk	Robert	director
1989	Water & Sewerage	Williams	Charlie	director
1989	Zoological Parks	Graham	Steve	director
1990	Airport	Snyder	Lillian	director
1990	Arts Dept.	Sachs	Samuel	director
1990	Auditor General	Short	Roger	auditor general
1990	Budget	Stecher	Walter	director

MS Young, Coleman A. Papers – Department directors

1990	Buildings & Safety Engineering	Lederer	Creighton	director
1990	Cable Communications Commission	Colding	Charles	sr. exec. director
1990	City Clerk	Bradley	James	city clerk
1990	City Council	Butler	Keith	councilman
1990	City Council	Cleveland	Clyde	councilman
1990	City Council	Collins	Barbara Rose	councilman
1990	City Council	Eberhard	David	councilman
1990	City Council	Everett	Kay	councilman
1990	City Council	Hill	Gilbert	president pro-tem
1990	City Council	Hood	Nicholas	councilman
1990	City Council	Kelley	Jack	councilman
1990	City Council	Mahaffey	Maryann	president
1990	City Council	Ravitz	Mel	councilman
1990	City Engineering	Hopkins	Clyde	director
1990	Civic Center	Knox	Patricia	director
1990	Community & Economic Development	Saunders	Dale	director
1990	Consumer Affairs	Shapiro	Esther	director
1990	Data Processing	Smith	Leslie	director
1990	Employment & Training	McKinney	Ollie	director
1990	Finance	Marshall	Bella	director
1990	Fire	Watkins	Harold	chief
1990	Health	Levinson	Richard	director
1990	Historical Dept.	Lyon	Maude	director
1990	Historical Dept.	NA	NA	vacant
1990	Housing	Lewis	Thomas	director
1990	Human Rights	Lang	Winston	director
1990	Labor Relations	Cheek	Roger	director
1990	Law	Pailen	Donald	corp. counsel
1990	Mayor's Office	Adams	Anthony	exec. assistant
1990	Mayor's Office	Berg	Robert	press secretary
1990	Mayor's Office	Bowie	Carol	exec. assistant
1990	Mayor's Office	Brodie	Dorothy	exec. assistant
1990	Mayor's Office	Campbell	Carol	exec. assistant
1990	Mayor's Office	Cone	Margaret	exec. assistant
1990	Mayor's Office	Edison	Nadyne	exec. assistant
1990	Mayor's Office	Flies	Ronald	exec. assistant
1990	Mayor's Office	Martin	Fred Martin	chief exec. assistant
1990	Mayor's Office	Morefield	Patricia	exec. assistant
1990	Mayor's Office	Parker	Barbara	exec. assistant
1990	Mayor's Office	Scott	Patricia	exec. assistant
1990	Mayor's Office	Shakoor	Adam	dep. mayor
1990	Mayor's Office	Simmons	Larry	exec. assistant
1990	Mayor's Office	Weathers	James	exec. assistant
1990	Mayor's Office	Young	Coleman A.	mayor

MS Young, Coleman A. Papers – Department directors

1990	Municipal Parking	Irving	Helen	director
1990	Neighborhood City Halls	Fowler	Willie	director
1990	Neighborhood Services	Gray	Cassandra	exec. director
1990	Ombudsman	Farrell-Donaldson	Marie	ombudsman
1990	Personnel	Garrett	Joyce	director
1990	Planning	Hewitt	Ronald	director
1990	Police	Hart	William	chief
1990	Police	Knox	Stanley	chief
1990	Productivity & Management Improvement	Brooks	Richard	director
1990	Public Information	Muirhead	Georgella	director
1990	Public Lighting	NA	NA	No listing
1990	Public Works	Abrams	Conley	director
1990	Recreation	Krichbaum	Daniel	director
1990	Senior Citizens	Rosen	Sidney	director
1990	Transportation	Polk	Robert	director
1990	Water & Sewerage	Williams	Charlie	director
1990	Zoological Parks	Graham	Steve	director
1991	Airport	Fair	Louis	director
1991	Arts Dept.	Sachs	Samuel	director
1991	Auditor General	Short	Roger	auditor general
1991	Budget	Stecher	Walter	director
1991	Buildings & Safety Engineering	Lederer	Creighton	director
1991	Cable Communications Commission	NA	NA	vacant
1991	City Clerk	Bradley	James	city clerk
1991	City Council	Butler	Keith	councilman
1991	City Council	Cleveland	Clyde	councilman
1991	City Council	Eberhard	David	councilman
1991	City Council	Everett	Kay	councilman
1991	City Council	Hill	Gilbert	president pro-tem
1991	City Council	Hood	Nicholas	councilman
1991	City Council	Kelley	Jack	councilman
1991	City Council	Mahaffey	Maryann	president
1991	City Council	Ravitz	Mel	councilman
1991	City Engineering	Hopkins	Clyde	director
1991	Civic Center	Knox	Patricia	director
1991	Community & Economic Development	Saunders	Dale	director
1991	Consumer Affairs	Shapiro	Esther	director
1991	Data Processing	Smith	Leslie	director
1991	Employment & Training	McKinney	Ollie	director
1991	Finance	Marshall	Bella	director
1991	Fire	Watkins	Harold	chief
1991	Health	Levinson	Richard	director
1991	Historical Dept.	Lyon	Maude	director
1991	Housing	NA	NA	vacant

**MS Young, Coleman A. Papers – Department directors**

1991	Human Rights	Lang	Winston	director
1991	Labor Relations	Cheek	Roger	director
1991	Law	Pailen	Donald	corp. counsel
1991	Mayor's Office	Adams	Anthony	exec. assistant
1991	Mayor's Office	Berg	Robert	press secretary
1991	Mayor's Office	Bowie	Carol	exec. assistant
1991	Mayor's Office	Brodie	Dorothy	exec. assistant
1991	Mayor's Office	Campbell	Carol	exec. assistant
1991	Mayor's Office	Cone	Margaret	exec. assistant
1991	Mayor's Office	Edison	Nadyne	exec. assistant
1991	Mayor's Office	Flies	Ronald	exec. assistant
1991	Mayor's Office	Martin	Fred	chief exec. assistant
1991	Mayor's Office	Parker	Barbara	exec. assistant
1991	Mayor's Office	Scott	Patricia	exec. assistant
1991	Mayor's Office	Shakoor	Adam	dep. mayor
1991	Mayor's Office	Simmons	Larry	exec. assistant
1991	Mayor's Office	Weathers	James	exec. assistant
1991	Mayor's Office	Young	Coleman A.	mayor
1991	Municipal Parking	Irving	Helen	director
1991	Neighborhood City Halls	Abram	L. Cherry	Sr. director
1991	Neighborhood Services	Gray	Cassandra	exec. director
1991	Ombudsman	Farrell-Donaldson	Marie	ombudsman
1991	Personnel	Garrett	Joyce	director
1991	Planning	Hewitt	Ronald	director
1991	Police	Knox	Stanley	chief
1991	Productivity & Management Improvement	Brooks	Richard	director
1991	Public Information	Muirhead	Georgella	director
1991	Public Lighting	NA	NA	No listing
1991	Public Works	Abrams	Conley	director
1991	Recreation	Krichbaum	Daniel	director
1991	Senior Citizens	Moore	Dave	director
1991	Transportation	Walton	Christopher	act. director
1991	Water & Sewerage	Williams	Charlie	director
1991	Zoological Parks	Graham	Steve	director
1992	Airport	Fair	Louis	director
1992	Arts Dept.	Sachs	Samuel	director
1992	Auditor General	Short	Roger	auditor general
1992	Budget	Rago	Edward	director
1992	Buildings & Safety Engineering	Lederer	Creighton	director
1992	Cable Communications Commission	NA	NA	vacant
1992	City Clerk	Bradley	James	city clerk
1992	City Council	Butler	Keith	councilman
1992	City Council	Cleveland	Clyde	councilman

**MS Young, Coleman A. Papers – Department directors**

1992	City Council	Eberhard	David	councilman
1992	City Council	Everett	Kay	councilman
1992	City Council	Hill	Gilbert	president pro-tem
1992	City Council	Hood	Nicholas	councilman
1992	City Council	Kelley	Jack	councilman
1992	City Council	Mahaffey	Maryann	president
1992	City Council	Ravitz	Mel	councilman
1992	City Engineering	Hopkins	Clyde	director
1992	Civic Center	Knox	Patricia	director
1992	Community & Economic Development	Hagood	Henry	director
1992	Consumer Affairs	Shapiro	Esther	director
1992	Data Processing	Smith	Leslie	director
1992	Employment & Training	McKinney	Ollie	director
1992	Finance	Marshall	Bella	director
1992	Fire	Watkins	Harold	chief
1992	Health	Binion	Victoria	director
1992	Historical Dept.	Lyon	Maude	director
1992	Housing	Codwell	John	director
1992	Human Rights	Lang	Winston	director
1992	Labor Relations	Cheek	Roger	director
1992	Law	Pailen	Donald	corp. counsel
1992	Mayor's Office	Berg	Robert	press secretary
1992	Mayor's Office	Brodie	Dorothy	exec. assistant
1992	Mayor's Office	Flies	Ronald	exec. assistant
1992	Mayor's Office	Williams	Charlie	chief exec. assistant
1992	Mayor's Office	Parker	Barbara	exec. assistant
1992	Mayor's Office	Scott	Patricia	exec. assistant
1992	Mayor's Office	Shakoor	Adam	dep. mayor
1992	Mayor's Office	Simmons	Larry	exec. assistant
1992	Mayor's Office	Weathers	James	exec. assistant
1992	Mayor's Office	Young	Coleman A.	mayor
1992	Mayor's Office	Carter	Bernice	exec. assistant
1992	Mayor's Office	Hamilton-Smith	Sue	exec. assistant
1992	Mayor's Office	McClendon	Henry	exec. assistant
1992	Mayor's Office	Morefield	Patricia	exec. assistant
1992	Municipal Parking	Irving	Helen	director
1992	Neighborhood City Halls	Abram	L. Cherry	Sr. director
1992	Neighborhood Services	Gray	Cassandra	exec. director
1992	Ombudsman	Farrell-Donaldson	Marie	ombudsman
1992	Personnel	Martin	Fred	director
1992	Planning	Hewitt	Ronald	director
1992	Police	Knox	Stanley	chief

**MS Young, Coleman A. Papers – Department directors**

<b>1992</b>	Public Information	Muirhead	Georgella	director
<b>1992</b>	Public Lighting	NA	NA	No listing
<b>1992</b>	Public Works	Abrams	Conley	director
<b>1992</b>	Recreation	Krichbaum	Daniel	director
<b>1992</b>	Senior Citizens	Moore	Dave	director
<b>1992</b>	Transportation	Walton	Chris	director
<b>1992</b>	Water & Sewerage	Benjamin	Bennie	director
<b>1992</b>	Zoological Parks	Shelby	Khadejah	act. director

Sources: *City of Detroit Telephone Directory*, staff memos

## Acronyms and Abbreviations Key

A.F.L. - C.I.O.	American Federation of Labor and Congress of Industrial Organizations
A.F.S.C.M.E.	American Federation of State, County and Municipal Employees
a.k.a.	also know as
Co.	Company
C.E.T.A.	Comprehensive Employment and Training Act
Corp.	Corporation
C.Y.S.P.	Community Youth Service Program
DeHoCo	Detroit House of Correction
D.D.O.T.	Detroit Department of Transportation
D.P.L.S.A.	Detroit Police Lieutenants and Sergeants Association
D.P.O.A.	Detroit Police Officers Association
D.S.R.	Detroit Street and Railways.
Dept.	Department
E.E.O.C.	Equal Employment Opportunity Commission
E.M.S.	Emergency Medial Service
E.P.A.	U.S. Environmental Protection Agency
FY	Fiscal Year
H.U.D.	U.S. Housing and Urban Development
L.E.A.A.	Law Enforcement Assistance Administration
Mich.	Michigan
N.A.A.C.P.	National Association for the Advancement of Colored People
NOF	Neighborhood Opportunity Fund
P.C.B.	Polychlorinated Biphenyl
R.F.P.	Request for Proposal
S.E.M.C.O.G.	Southeast Michigan Council of Governments
S.E.M.T.A.	Southeast Michigan Transportation Authority
U.A.W.	United Auto Workers
U.S.	United States
v.	Versus
Water Dept.	Water and Sewerage Dept.

### SEE / SEE ALSO

Detroit Baseball Club.	SEE Detroit Tigers.
Detroit City Airport.	SEE Airport Dept.
Detroit House of Correction.	SEE ALSO Correction Dept.
D.R.I.C.	SEE Report and Information Committee Dept.
Employees Benefit Plan.	SEE Benefit Plan.
General Motors Detroit / Hamtramck Assembly plant.	SEE Poletown
General Retirement System.	SEE Retirement System.
Huron-Clinton Metro Park Authority.	SEE Belle Isle.

**MS Coleman A.  
Young  
Mayoral Papers**

**1973**

## MS Young, Coleman A. Papers – 1973

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- 1:1 Appointees
- 1:2 Assessor Field Reports
- 1:3 Auditor General. 1970, 1971, 1973 Audit Report. Human Resources
- 1:4 Aviation Commission
- 1:5 Belle Isle
- 1:6 Bicentennial, June-Oct.
- 1:7 Bicentennial, Nov. and Undated Materials
- 1:8 Bicentennial Commission, Detroit Riverfront '76
- 1:9 Budget, 1973-74
- 1:10 Budget. Calendar, 1973-74
- 1:11 Budget, Rate Adjustment, 1973-74
- 1:12 Charter Implementation, Mayor's Task Force on
- 1:13 City Charter
- 1:14 Civil Service
- 1:15 Corporation Council
- 1:16 D.S.R.
- 1:17 Education: Task Force Proposal
- 1:18 Election Campaign
- 1:19 Election Congratulations
- 1:20 Emergency Health Care Status Report
- 1:21 Energy Crisis
- 1:22 Fire Dept., E.M.S.
- 1:23 General Correspondence
- 1:24 Health Dept.
- 1:25 Housing Commission
- 1:26 Housing Strategy Study
- 1:27 H.U.D.

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- 2:1 Inaugural Committee
- 2:2 Letterhead Correspondence
- 2:3 Mayor-Elect Schedule
- 2:4 Mayor-Elect Task Force on Recruitment
- 2:5-8 Mayoral Transition Documents and Notes
- 2:9 Model Neighborhood. Project Status
- 2:10 Parks and Recreation Dept. Reports
- 2:11 People Mover

**MS Young, Coleman A. Papers – 1975**

- 2:12 Planning. Ford Riverfront Project
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- 2:14 Press Clippings
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- 2:16 Productivity Incentives in Refuse Collection in Detroit
- 2:17 Public Lighting Commission
- 2:18 Public Lighting Commission. Affirmative Action Plan
- 2:19 Schools, Proposition A, 1973-74
- 2:20 S.E.M.T.A
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**MS Coleman A.  
Young  
Mayoral Papers**

**1974**

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- 3:2 A.F.S.C.M.E.
- 3:3 Airport Commission
- 3:4 Airport Dept. (created July 1, 1974)
- 3:5-6 Appointees
- 3:7 Area Agency/Commission on Aging
- 3:8 Area Plan on Aging. Application
- 3:9 Arson Task Force
- 3:10 Assessors
- 3:11 Auditor General. Audit Reports
- 3:12 Auditor General. 1973 Audit Report, Civil Service Commission
- 3:13 Auditor General. 1972 Audit Report, Hospitals Dept.
- 3:14 Auditor General. Audit Report, L.E.A.A.
- 3:15 Auditor General. Audit Report, Municipal Parking
- 3:16 Aviation Commission
- 3:17 Belle Isle, Jan.-June
- 3:18 Belle Isle, July-Dec.
- 3:19 Belle Isle. Friends of Belle Isle
- 3:20 Bicentennial Commission. Annual Report
- 3:21 Bicentennial Commission. Charter, Organization Chart and Projects
- 3:22 Bicentennial Commission. Jan.-June
- 3:23 Bicentennial Commission, July-Dec.
- 3:24 Bicentennial Commission. Minutes, Nov. 1973-June 1974
- 3:25 Bicentennial Commission. Minutes, July-Dec. 1974
- 3:26 Bob-Lo
- 3:27 Budget

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- 4:1-2 Building Authority Commission
- 4:3 Building Authority Commission, Bond Ratings
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- 4:8 CableTelevision
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- 4:11 Central Business District Assoc., Marketability Study No. 1
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- 5:1 Charter Team Meeting Minutes
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- 7:1-9 Citizen Letters, April
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- 8:13 City Charter Revision
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- 9:2 City Council (name changed from Common Council July 1)
- 9:3 City Council. Mayoral Appointees
- 9:4 City Depts. Recommendations
- 9:5 City Depts. and Associated Commissions
- 9:6 City Engineering Dept. (name changed from City Engineer's Office July 1)
- 9:7 City Government Directory
- 9:8 City Plan Commission (abolished July 1)
- 9:9 City Plan Commission. Framework Planning Commission
- 9:10 City Plan Commission. Minutes, Jan.-June
- 9:11 Civic Center Commission, Jan.-June
- 9:12 Civic Center Commission, July-Dec.
- 9:13 Civic Center Dept. (created July 1)
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- 9:17 Civil Service Commission, Examinations

**MS Young, Coleman A. Papers – 1974**

- 9:18 Civil Service Commission, Personnel
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- 10:1-5 Civil Service Commission Proceedings
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- 10:9 Common Council. Mayoral Appointees
- 10:10 Community and Economic Development Dept., July-Dec. (created July 1)
- 10:11 Community Development Commission, Jan.-March
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- 11:1 Community Development Commission. Block Grants
- 11:2 Community Development Commission. Commercial Land Utilization Study Vol. 2
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- Photos, Oversized

**BOX 325**

Ephemera: Awards; Certificates; Membership cards; Patches; Plaques; Pins; Proclamations; Trophies; Small gifts; Christmas cards; Art and letters from children; Post cards; Tuskegee Airmen calendar; High school yearbook page with class photo including Coleman Young; Easter Seals Celebrity Cookbook; Portrait of Mayor, in pencil; Print of French abbey near site where Antoine Laumet de La Mothe Cadillac died; Press clipping showing a picture of a Wheaties cereal box with image of Mayor Young tossing the first pitch at a Tigers' Opening Day.

**BOX 326**

- Ephemera: Plaques

**BOX 327**

- Ephemera: Plaques

**BOX 328**

- Ephemera: Oversize

**LSM BOX 329**

- Oversized materials: Brochures; Maps; Proclamations